

Budget Book 2018/19



Strathclyde Partnership for Transport Budget Book 2018/19

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Revenue Budget 2018/19

Introduction

The 2018/19 plan and balanced budget are the result of an extensive process involving SPT staff, SPT members and consultation with the 12 constituent councils, the Scottish Government and other stakeholders.

The long term financial plan was developed to support and align with the agreed RTS priorities to the level of funding available. At a more detailed level, the specific priorities directly requiring revenue support include the continued funding to socially necessary bus services, support and redirection of funding specifically to the Subway modernisation project and other Subway infrastructure works, and, in light of the reduced general capital funding available, to continue to support transport infrastructure investment across the region, including financial contributions to local authority projects. Critically, and taking account of the funding pressures on all stakeholders, a key theme has been to support region wide capital investment and modernise the Subway without seeking additional requisitions from local authority partners.

This has been achieved by the ongoing critical review of all SPT activities and how services are delivered. The Partnership Personnel Committee has received and approved a number of organisational structure reviews, which have subsequently resulted in improved and streamlined processes, thus freeing up resources to redirect to areas of priority outlined above. While seeking to streamline the organisation, a key theme has also been to maintain and where possible improve levels of service with reduced resources.

Based on this a net revenue budget of £36,937,714 was approved by the Partnership for 2018/19. The outcome is consistent with the previous budget noted for 2018/19, with changes reflecting the current position in terms of staff numbers and contracted costs, and any other organisational change which has been approved during the year. In addition to the above, it was agreed that the net revenue budget is funded by local authority requisitions of £35,900,714, reflecting a 2% reduction in support from constituent councils plus a contribution from Scottish Government of £1,037,000, in line with previous years. There has been a year on year reduction in core SPT funding since 2016/17. Other services (non core) are dependant on concessionary travel scheme activity and individual council requirements

The revenue budget for SPT was approved at the Partnership meeting of 23 February 2018, and can be summarised at the highest level as:

	2016/17 budget £000	2017/18 budget £000	2018/19 budget £000
All Partnership Services (SPT)	38,418	37,670	36,938
Other Services			
Agency	28,339	28,340	30,622
Concessionary Travel	4,329	4,173	4,233
	32,668	32,513	34,855
Total	71,086	70,183	71,793

Revenue Funding 2018/19

The funding of the revenue budget can be split into three main areas. These are:

- Council contribution to SPT
- Scottish Government contribution
- Reserves

The individual Council's contribution, as agreed with all 12 Councils, continues to be based on the mid 2003 population statistics relative to each area as published by the General Register for Scotland. The total contribution of £35,900,714 reflects a 2% reduction in support from constituent councils compared with 2017/18.

All agency services are fully funded by Council's relative to the level of service provided by SPT.

The Scottish Government funding represents a contribution to the running costs of Regional Transport Partnerships in Scotland.

There is no requirement to draw on SPT reserves to fund revenue expenditure in 2018/19. However due to increased payments to operators there is a requirement to draw on Concessionary Travel Scheme reserves in 2018/19.

The revenue budget for SPT was funded as follows:

	Councils	Scottish Government direct	Reserves	Total
	£000	£000	£000	£000
SPT – General	35,901	1,037	0	36,938
Agency services	30,622	0	0	30,622
Concessionary Travel	4,089	0	144	4,233
Total Funding from each source	70,612	1,037	144	71,793

2018/19 Contributions from Constituent Councils to SPT Core Services

Council	Transport Requisition £000
Argyll & Bute	582
East Ayrshire	1,873
East Dunbartonshire	1,818
East Renfrewshire	1,532
Glasgow	9,651
Inverclyde	1,420
North Ayrshire	2,252
North Lanarkshire	5,374
Renfrewshire	2,876
South Ayrshire	1,731
South Lanarkshire	5,215
West Dunbartonshire	1,577
Total Requisition	35,901

Concessionary Travel Scheme

The total funding requirement for the local Strathclyde Concessionary Travel Scheme for 2018/19 is £4,233,186. The local concessionary scheme covers rail, subway and ferry services.

The budget will be financed by contributions from the 12 constituent

councils to the level of £4,089,383 and a transfer from reserves of £143,803 to meet the total funding requirement. There has been a year on year reduction in funding since 2016/17.

2018/19 Concessionary Travel Scheme Funding

Council	Requisition £000
Argyll & Bute	169
East Ayrshire	233
East Dunbartonshire	210
East Renfrewshire	171
Glasgow	1,010
Inverclyde	164
North Ayrshire	272
North Lanarkshire	552
Renfrewshire	320
South Ayrshire	254
South Lanarkshire	563
West Dunbartonshire	171
Total Requisition from Councils	4,089

Agency Services

Agency services are carried out by SPT on behalf of councils, based on the services requested by each council. The total cost of these services is fully funded by the relevant council. The total budget for these services in 2018/19 is £30,622,196.

These services can be broken down as follows:

Agency Services	Total Cost £000
School Transport	29,798
Bus Shelters & Stops Maintenance	824
Total	30,622

Approved Revenue Budget by Division – SPT Core

	Historic Data	Approved		
	Budget 2017/18	Budget 2018/19	Variance 17/18 v 18/19	
Chief Executive				
Cabinet	634,027	654,497	(20,470)	
Total Chief Executive	634,027	654,497	(20,470)	
Operations				
Subway Bus Operations Projects Health and Safety Customer Standards	2,162,385 16,990,357 1,334,601 141,203 558,830	1,228,362 16,501,875 1,226,646 149,021 560,159	934,023 488,482 107,955 (7,818) (1,329)	
Total Operations	21,187,376	19,666,062	1,521,314	
Business Support				
Finance & Human Resources Digital Legal Services Business Support Elected Members Corporate	1,622,072 2,452,433 440,588 298,614 78,611 (49,337)	1,668,141 2,378,218 610,939 248,997 68,085 (146,682)	(46,069) 74,216 (170,351) 49,617 10,526 97,345	
Total Business Support	4,842,982	4,827,698	15,285	
Contribution to Subway Fund	11,005,995	10,789,457	216,538	
Contribution to Capital Funded from Revenue	-	1,000,000	(1,000,000)	
Net Total	37,670,381	36,937,714	732,667	

Approved Revenue Budget by Subjective – SPT Core

	Historic Data	Appro	oved
EXPENDITURE	Budget 2017/18	Budget 2018/19	Variance 17/18 v 18/19
Employee Costs Salaries	17 000 001	16.747.248	545.573
Overtime	17,292,821 750.000	668,548	545,573 81,452
Other Employee Costs	5,150,986	5,276,023	(125,037)
Sub Total Employee Costs	23,193,807	22,691,819	501,988
Property Costs			
Electricity	1,568,950	1,557,066	11,885
Repairs and Maintenance	464,925	438,925	26,000
Property Insurance	600,000	600,000	0
Other Property Costs	3,509,333	3,383,397	125,936
Sub Total Property Costs	6,143,209	5,979,387	163,821
Supplies & Services	2,138,859	2,413,041	(274,182)
Transport & Plant Costs	287,400	240,950	46,450
Third Party Payments			
Bus Operator Payments	13,349,976	13,090,180	259,796
Communications	356,000	356,000	0
Other Third Party Payments	4,492,100	5,484,796	(992,696)
Sub Total Third Party Payments	18,198,076	18,930,976	(732,900)
Financing Costs			
Contribution to Subway Fund	11,005,995	10,789,457	216,538
Contribution to Capital Funded from Revenue	-	1,000,000	(1,000,000)
Sub Total Financing Costs	11,005,995	11,789,457	(783,462)
TOTAL EXPENDITURE	60,967,346	62,045,630	(1,078,284)
INCOME			
Subway Income	(17,148,000)	(19,678,200)	2,530,200
Bus Income	(4,116,330)	(3,136,551)	(979,779)
Agency Income - Agency Fee	(1,169,634)	(1,171,665)	2,031
Interest Received	(400,000)	(700,000)	300,000
Other Income	(463,000)	(421,500)	(41,500)
TOTAL INCOME	(23,296,964)	(25,107,916)	1,810,952
Net Total	37,670,381	36,937,714	732,667

Approved Revenue Budget – Concessionary Travel

	Historic Data	Approved	
Expenditure	Budget 2017/18	Budget 2018/19	Variance 17/18 v 18/19
Employee Costs			
Salaries	154,939	141,591	13,348
Other Employee Costs	36,415	32,874	3,541
Total	191,354	174,465	16,889
Supplies & Services			
Administration Costs & Overheads	116,100	116,100	-
Total	116,100	116,100	-
Third Party Payments			
Payment to Operators	3,880,386	3,954,621	(74,235)
Total	3,880,386	3,954,621	(74,235)
Income			
Interest Received	(15,000)	(12,000)	(3,000)
Total	(15,000)	(12,000)	(3,000)
Net Total	4,172,840	4,233,186	(60,346)

Capital Programme 2018/19 to 2020/21

Introduction

The preparation of the Capital Plan 2018/19 to 2020/21 has sought to balance the transport project delivery aspirations and the available funding.

The Capital Plan 2018/19 to 2020/21 was developed in line with the objectives and strategic priorities of the Regional Transport Strategy (RTS).

This strategic framework directs capital investment to the key intervention areas to ensure progress towards achieving the RTS Strategic Outcomes of: Attractive, Seamless, Reliable Travel; Improved Connectivity; Access for All; and Reduced Emissions.

Assessment of proposed projects

The development of the Capital Plan is a collaborative process with all constituent local authorities and SPT departments invited to submit project proposals.

The project proposals were assessed against the objectives and strategic priorities of the RTS as well as deliverability and affordability considerations.

The draft RTS Delivery Plan 2018/19 - 2020/21 has been developed and consultation is underway. There have been no changes to the RTS Strategic Framework in the development of the new Delivery Plan as the process to create the new RTS currently underway includes the development of a new Strategic Framework. Therefore, projects in the Capital Plan 2018/19 to 2020/21 were assessed against the existing strategic interventions.

Proposals deemed to be Category 1 are projects for which approval was sought to incur expenditure in year one of the three year programme. These proposals have progressed successfully through the evaluation process and are ready to be delivered in year one of the three year programme.

Proposals deemed to be Category 2 are projects that require further development work to agree the project scope, successful conclusion of project delivery risks and / or additional funding to ensure that they are robust and deliverable. These will only be progressed during the financial year 2018/19 subject to funding being available and full development work being completed. Approval will need to be sought to promote projects from Category 2 to Category 1.

Any projects assessed as not meeting SPT's strategic objectives were not included in the Capital Plan.

Approved capital programme, budget and funding plan for 2018/19

The 2018/19 capital budget is based on the Category 1 programme. As is normal the plan is set greater than the available funding to ensure that the plan delivery is maximised within the funding available and project delivery movements. As a consequence, there is a projected shortfall of £1.590m on the general capital element of the 2018/19 budget. It is expected that there will be some movement in project delivery in the financial year 2017/18 which will have an impact on the 2018/19 capital budget. These year-end movements will be reported to the Partnership at the earliest opportunity in 2018/19 and may require to be accommodated within the available funding.

Indicative capital programme for 2019/20 and 2020/21

SPT normally prepares an aligned three year rolling capital programme and budget which seeks to balance the transport project delivery aspirations and the available funding. However, in doing so, no funding information for years two and three is known at this stage. Therefore the capital programme for 2019/20 and 2020/21 is indicative only at this time.

RTS Delivery Plan Strategic Outcomes

The Capital Plan 2018/19 to 2020/21 seeks to progress interventions with a focus on achieving the Strategic Outcomes, specifically:

Attractive, Seamless, Reliable Travel

Interventions to support the delivery of a modern, integrated and attractive transport network include continuation of Subway Modernisation programme, bus passenger infrastructure improvements, improvements at key transport nodes and interchanges, travel information improvements including Real Time Passenger Information and development of smart, integrated ticketing.

Improved Connectivity

Interventions to support the delivery of a more efficient and safe transport network including improvements to urban traffic control systems, junction improvements and safety improvements on rural roads.

Access for All

Interventions to support the delivery of a more accessible and safe transport network include more accessible public transport and active travel infrastructure and bus fleet improvements on socially necessary services.

Reduced Emissions

Interventions to support the delivery of a more sustainable transport network and travel behaviour include park and ride development, delivery or development of new cycling infrastructure and schemes in support of town centre regeneration plans to encourage more sustainable travel to work, shops and services.

Approved Capital Programme, Budget and Funding Plan 2018/19

The capital programme, budget and funding plan for 2018/19 was approved by Partnership on 23 February 2018.

Table 1 below summarises the capital budget and funding plan for 2018/19:

Table 1	2018/19 £000
Category 1 Programme	74,525
Funded by:	
General Capital Grant	19,000
Release of previously received Specific Grant	52,935
Revenue contribution to the capital programme	1,000
Total funding	72,935
Shortfall	1,590

Table 2 below summarises the Category 2 programme:

Table 2	2018/19 £000
Category 2 Programme	9,635

Approved Capital Budget and Funding Plan 2018/19 Analysis by Funding Resource

Subway Modernisation	2018/19 £000
Category 1 Programme	52,935
Release of Specific Capital Grant	52,935
Projected variance	0

General Capital	2018/19
	£000
Category 1 Programme	21,590
General Capital Grant	19,000
Revenue contribution to the capital programme	1,000
Projected variance	1,590

Summary Capital Programme 2018/19 to 2020/21 Overall Summary

	<3 year programme>			
Category 1 Projects	2018/19	2019/20	2020/21	Total
	£000	£000	£000	£000
Bus Operations	2,750	950	450	4,150
Corporate	95	95	95	285
Customer Standards	100	0	0	100
Digital	260	75	75	410
Projects	1,050	2,140	135	3,325
Subway	57,680	59,417	21,702	138,799
Local Authorities and Others	12,590	7,720	3,595	23,905
Total	74,525	70,397	26,052	170,974

	<3 year programme>			
Category 2 Projects	2018/19	2019/20	2020/21	Total
	£000	£000	£000	£000
Bus Operations	2,900	2,300	2,300	7,500
Corporate	150	250	50	450
Customer Standards	500	100	100	700
Digital	40	0	0	40
Projects	950	4,200	3,350	8,500
Subway	1,915	2,510	1,910	6,335
Local Authorities and Others	3,180	5,400	3,050	11,630
Total	9,635	14,760	10,760	35,155

The capital programme for 2019/20 and 2020/21 is indicative only.

Summary Capital Programme 2018/19 to 2020/21 Summary of Local Authorities and Others Projects

	<	3 year programme	e>	
Category 1 Projects	2018/19	2019/20	2020/21	Total
	£000	£000	£000	£000
Argyll and Bute	250	200	200	650
East Ayrshire	1,215	415	365	1,995
East Dunbartonshire	475	300	300	1,075
East Renfrewshire	510	270	270	1,050
Glasgow	3,555	1,995	325	5,875
Inverclyde	1,600	275	200	2,075
North Ayrshire	1,150	1,120	320	2,590
North Lanarkshire	1,130	1,000	150	2,280
Renfrewshire	775	650	350	1,775
South Ayrshire	320	255	90	665
South Lanarkshire	915	925	750	2,590
West Dunbartonshire	695	315	275	1,285
Total	12,590	7,720	3,595	23,905

	<	3 year programm	9>	
Category 2 Projects	2018/19	2019/20	2020/21	Total
	£000	£000	£000	£000
Argyll and Bute	20	200	0	220
East Ayrshire	400	550	350	1,300
East Dunbartonshire	0	220	0	220
East Renfrewshire	0	0	0	0
Glasgow	600	500	0	1,100
Inverclyde	50	250	250	550
North Ayrshire	1,080	875	675	2,630
North Lanarkshire	55	1,725	1,175	2,955
Renfrewshire	0	100	0	100
South Ayrshire	35	350	250	635
South Lanarkshire	310	250	350	910
West Dunbartonshire	630	380	0	1,010
Total	3,180	5,400	3,050	11,630

The capital programme for 2019/20 and 2020/21 is indicative only.

Approved Capital Budget 2018/19 Category 1 Projects

2018/19
Total
£000
250
400
500
1,600
2,750

Total Category 1 Programme for Corporate	95
Corporate System Improvements	20
Capitalised Salaries	75
	£000
Corporate	Total
	2018/19

	2018/19
Customer Standards	Total
	£000
Advertising Infrastructure	100
Total Category 1 Programme for Customer Standards	100

	2018/19
Digital	Total
	£000
Corporate Website Redevelopment	60
Technical Refresh	200
Total Category 1 Programme for Digital	260

Approved Capital Budget 2018/19 Category 1 Projects

	2018/19
Projects	Total
	£000
Corporate Security Systems Replacement (including CCTV)	850
Smart & Integrated Ticketing	100
Transport Planning Data Collection	100
Total Category 1 Programme for Projects	1,050

	2018/19
Subway	Total
	£000
Subway Infrastructure	
Tunnel & Infrastructure Works	1,500
Subway Modernisation	
Rolling Stock & New System: Management & Specialist Support	2,185
Rolling Stock & New System: Manufacture & Supply Agreement	46,800
Station Improvements	3,500
Subway Modernisation Programme Support	450
Subway Operations	
Broomloan Depot Improvements	2,715
Maintenance Planning System Improvements	50
New and Enhanced Plant & Equipment	200
Station Minor Works	60
Wheel / Rail Interface Improvements	220
Total Category 1 Programme for Subway	57,680
Category 1 Programme	61,935

	2018/19
Argyll and Bute	Total
	£000
Bus Infrastructure Upgrades in Helensburgh Area	100
Helensburgh and Lomond Cycleways	100
Turning Circle at Rest And Be Thankful (Phase 2)	50
Total Category 1 Programme for Argyll and Bute	250

	2018/19
East Ayrshire	Total
	£000
A70 and A71 Route Improvements	750
Bus Station Improvements	245
Kilmaurs Park & Ride Extension	100
Quality Bus Infrastructure Improvements	120
Total Category 1 Programme for East Ayrshire	1,215

	2018/19
East Dunbartonshire	Total
	£000£
Bus Infrastructure Improvements	150
Walking and Cycling Off-Road Network Improvements	325
Total Category 1 Programme for East Dunbartonshire	475

	2018/19
East Renfrewshire	Total
	£000
Bus Infrastructure Improvements	180
	000
Pedestrian and Cycling Improvements	330

	2018/19
Glasgow	Total
	£000
Balmore Road Bus Corridor Improvements	50
Battlefield Road Bus Route Junction Improvements	30
Bus Termini Development	50
City-wide Bus Stop Enhancements	200
Hope Street / Renfield Street Area Bus Stop Improvements	850
Kennishead / Carnwadric Area Bus Route Improvements	100
Milton Area Bus Route Improvements	50
Paisley Road West Bus Corridor Improvements	25
Penilee Bus Termini	200
Pollok Bus Corridor Improvements	300
Robroyston Station and Park & Ride	1,000
Shettleston Road Bus Route Improvements	100
Glasgow / SPT	
Partick Bus Station Redevelopment	600
Total Category 1 Programme for Glasgow	3,555

	2018/19
Inverclyde	Total
	£000
A770 Lunderston Bay Bus Stops and Shelters	75
Baker's Brae Route Improvements	500
Bus Route Access Improvements	650
Gibshill Road Junction Improvements	25
Greenock Town Centre Improvements	150
Port Glasgow Access Improvements	150
Quality Bus Corridor Improvements	50
Total Category 1 Programme for Inverclyde	1,600

North Ayrshire	2018/19 Total £000
Ardrossan Harbour Interchange	200
Bus Corridor Improvements	70
Bus Route Congestion Reduction Measures	300
Cumbrae Ferry Bus Stop and Queuing Facilities	30
Irvine Cycle Friendly Town	250
Irvine Town Centre Bus Infrastructure Improvements	300
Total Category 1 Programme for North Ayrshire	1,150

North Lanarkshire	2018/19 Total £000
A71 Junction Improvements	100
A73 Carlisle Road Junction Improvements	600
Bus Infrastructure Improvements	100
Cumbernauld Bus Layby Improvements	100
M8 Strategic Investment Sites Cycle Access Improvements	80
Motherwell Station / Interchange Improvements	50
Wishaw Station Park & Ride	100
Total Category 1 Programme for North Lanarkshire	1,130

	2018/19
Renfrewshire	Total
	£000
Paisley to Renfrew Cycle Route	175
Renfrewshire Bus Corridor Improvements	300
Renfrewshire Traffic Management Improvements	300
Total Category 1 Programme for Renfrewshire	775

South Ayrshire	2018/19 Total £000
Ayrshire / Prestwick SQP Infrastructure Improvements	70
Barassie Rail Station Park & Ride Extension	10
Coylton Sustainable Transport Improvements	15
Doonholm Road / A77 Junction Improvement	25
Local Cycle Network Improvements	200
Total Category 1 Programme for South Ayrshire	320

South Lanarkshire	2018/19 Total
	£000
Bus Infrastructure Improvements QBC (various routes)	125
Bus Route Congestion Reduction Measures	250
Cambuslang Station Park & Ride	15
Carstairs Park & Ride	25
Hamilton West Park & Ride	30
National Strategic Cycle Routes	170
Route Action Plans (various routes)	300
Total Category 1 Programme for South Lanarkshire	915

	2018/19
West Dunbartonshire	Total
	£000
A814 Congestion Reduction Measures	300
Balloch Station Park & Ride	35
Bus Infrastructure Improvements	30
Clydebank Transport Improvements	200
Cycle Route Improvements	60
Dumbarton Central Station Park & Ride	70
Total Category 1 Programme for West Dunbartonshire	695

Local Authorities and Others Category 1 Programme	12,590
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Total Category 1 Programme	74,525

Capital Programme 2018/19 Category 2 Projects

Bus Operations	2018/19 Total £000
Buchanan Bus Station Improvements	250
Bus Stops and Shelters Upgrade Programme	500
Communication Equipment Upgrade	100
Expansion of Real Time Bus Information	1,000
Improved Interchanges for Access to Healthcare	50
Purchase of Buses and Operational Vehicles	1,000
Total Category 2 Programme for Bus Operations	2,900

	2018/19
Corporate	Total
	£000
Corporate System Improvements	50
Electronic Document Management System	100
Total Category 2 Programme for Corporate	150

	2018/19
Customer Standards	Total
	£000
Advertising Infrastructure	500
Total Category 2 Programme for Customer Standards	500

	2018/19
Digital	Total
	£000
Corporate Website Redevelopment	40
Total Category 2 Programme for Digital	40

Capital Programme 2018/19 Category 2 Projects

	2018/19
Projects	Total
	£000
Carbon Management Programme	100
Fastlink Western Approach	500
Smart & Integrated Ticketing	100
Transport Improvements to Support Low Emmission Zones	250
Total Category 2 Programme for Projects	950

	2018/19
Subway	Total
	£000
Subway Infrastructure	
Infrastructure Asset Renewal	500
Tunnel & Infrastructure Works	845
Subway Operations	
Broomloan Depot Improvements	450
Maintenance Planning System Improvements	50
Station Minor Works	50
Wheel / Rail Interface Improvements	20
Total Category 2 Programme for Subway	1,915
Category 2 Programme	6,455

Capital Programme 2018/19 Category 2 Projects – Local Authorities and Others

Argyll and Bute	2018/19 Total £000
Cardross Park & Ride	20
Total Category 2 Programme for Argyll and Bute	20

	2018/19
East Ayrshire	Total
	£000
A76 Corridor Multi-Modal Corridor Improvements	50
Bellfield Interchange Improvements	50
Fenwick Public Transport Improvements	50
Kilmarnock Bus Park & Ride	50
Kilmarnock Town Centre Cycle Network	100
Make It Kilmarnock Sustainable Transport Improvements	100
Total Category 2 Programme for East Ayrshire	400

	2018/19
Glasgow	Total
	£000
Pollok Bus Corridor Improvements	600
Total Category 2 Programme for Glasgow	600

	2018/19
Inverclyde	Total
	£000
National Cycle Route N75 Gourock Station	50
Total Category 2 Programme for Inverclyde	50

Capital Programme 2018/19 Category 2 Projects – Local Authorities and Others

North Ayrshire	2018/19 Total £000
A841 Brodick to Lochranza Ferry Link Upgrade	200
B714 Route Improvements	300
Irvine Station Interchange Improvements	30
Kilwinning Community Links	200
Largs Active Travel Projects	100
Three Towns Community Links	100
Walking and Cycling Improvements (Fairlie)	150
Total Category 2 Programme for North Ayrshire	1,080

North Lanarkshire	2018/19 Total £000
Airdrie Sustainable Transport Programme	15
Bellshill Station Park & Ride Extension	20
Coatbridge Bus Hub	5
Coatbridge Sustainable Transport Programme	15
Total Category 2 Programme for North Lanarkshire	55

Capital Programme 2018/19 Category 2 Projects – Local Authorities and Others

	2018/19
South Ayrshire	Total
	£000
Access to Ayr Station	35
Total Category 2 Programme for South Ayrshire	35
	2018/19
South Lanarkshire	Total
	£000
Clydesdale Area Sustainable Transport Improvements	50
East Kilbride Station Park & Ride Extension	30
Lanark Interchange Improvements	200
Rutherglen Park & Ride	30
Total Category 2 Programme for South Lanarkshire	310
	2018/19
West Dunbartonshire	Total
	£000
A82 Kilbowie Road Junction Improvements	100
Bonhill Bridge Junction Capacity Improvement	280
Bus Route Signal Upgrades (A814 Duntocher Road)	180
Strathleven Active Travel Network	70
Total Category 2 Programme for West Dunbartonshire	630
Local Authorities and Others Category 2 Programme	3,180
Total Category 2 Programme	9,635

Indicative Capital Programme 2019/20 and 2020/21 Category 1 Projects

	2019/20	2020/21
Bus Operations	Total	Total
	£000	£000
Buchanan Bus Station Improvements	500	Note 1
Bus Stops and Shelters Upgrade Programme	400	400
Purchase of Buses and Operational Vehicles	50	50
Total Category 1 Programme for Bus Operations	950	450

	2019/20	2020/21
Corporate	Total	Total
	£000	£000
Capitalised Salaries	75	75
Corporate System Improvements	20	20
Total Category 1 Programme for Corporate	95	95

	2019/20	2020/21
Digital	Total	Total
	£000	£000
Technical Refresh	75	75
Total Category 1 Programme for Digital	75	75

Indicative Capital Programme 2019/20 and 2020/21 Category 1 Projects

	2019/20	2020/21
Projects	Total	Total
	£000	£000
Corporate Security Systems Replacement (including CCTV)	2,140	135
Total Category 1 Programme for Projects	2,140	135

	2019/20	2020/21
Subway	Total	Total
	£000	£000
Subway Infrastructure		
Tunnel & Infrastructure Works	1,250	350
Subway Modernisation		
Rolling Stock & New System: Management & Specialist Support	2,070	2,055
Rolling Stock & New System: Manufacture & Supply Agreement	46,987	18,087
Station Improvements	7,500	500
Subway Modernisation Programme Support	450	450
Subway Operations		
Broomloan Depot Improvements	750	50
Maintenance Planning System Improvements	50	Note 1
New and Enhanced Plant & Equipment	50	50
Station Minor Works	60	60
Wheel / Rail Interface Improvements	250	100
Total Category 1 Programme for Subway	59,417	21,702
Category 1 Programme	62,677	22,457

Indicative Capital Programme 2019/20 and 2020/21 Category 1 Projects – Local Authorities and Others

	2019/20	2020/21
Argyli and Bute	Total	Total
	£000	£000
Bus Infrastructure Upgrades in Helensburgh Area	100	100
Helensburgh and Lomond Cycleways	100	100
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	2019/20	2020/21
East Ayrshire	Total	Total
	£000	£000
A70 and A71 Route Improvements	50	0
Bus Station Improvements	245	245
Quality Bus Infrastructure Improvements	120	120
Total Category 1 Programme for East Ayrshire	415	365

	2019/20	2020/21
East Dunbartonshire	Total	Total
	£000	£000
Bus Infrastructure Improvements	150	150
Walking and Cycling Off-Road Network Improvements	150	150
Total Category 1 Programme for East Dunbartonshire	300	300

	2019/20	2020/21
East Renfrewshire	Total	Total
	£000	£000
Bus Infrastructure Improvements	120	120
Pedestrian and Cycling Improvements	150	150
Total Category 1 Programme for East Renfrewshire	270	270

Indicative Capital Programme 2019/20 and 2020/21 Category 1 Projects – Local Authorities and Others

	2019/20	2020/21
Glasgow	Total	Total
	£000	£000
Balmore Road Bus Corridor Improvements	50	0
Battlefield Road Bus Route Junction Improvements	150	0
Bus Termini Development	25	25
City-wide Bus Stop Enhancements	200	200
Hope Street / Renfield Street Area Bus Stop Improvements	500	0
Paisley Road West Bus Corridor Improvements	120	100
Penilee Bus Termini	50	0
Pollok Bus Corridor Improvements	900	0
Total Category 1 Programme for Glasgow	1,995	325

	2019/20	2020/21
Inverclyde	Total	Total
	£000	£000
Gibshill Road Junction Improvements	75	0
Port Glasgow Access Improvements	150	150
Quality Bus Corridor Improvements	50	50
Total Category 1 Programme for Inverclyde	275	200

	2019/20	2020/21
North Ayrshire	Total	Total
	£000	£000
Ardrossan Harbour Interchange	400	0
Bus Corridor Improvements	70	70
Bus Route Congestion Reduction Measures	200	0
Irvine Cycle Friendly Town	250	250
Irvine Town Centre Bus Infrastructure Improvements	200	0
Total Category 1 Programme for North Ayrshire	1,120	320

	2019/20	2020/21
North Lanarkshire	Total	Total
	£000	£000
A71 Junction Improvements	750	0
Bus Infrastructure Improvements	100	100
Cumbernauld Bus Layby Improvements	100	Note 1
Motherwell Station / Interchange Improvements	50	50
Total Category 1 Programme for North Lanarkshire	1,000	150

Indicative Capital Programme 2019/20 and 2020/21 Category 1 Projects – Local Authorities and Others

	2019/20	2020/21
Renfrewshire	Total	Total
	£000	£000
Paisley to Renfrew Cycle Route	150	150
Renfrewshire Bus Corridor Improvements	200	200
Renfrewshire Traffic Management Improvements	300	0
Total Category 1 Programme for Renfrewshire	650	350

	2019/20	2020/21
South Ayrshire	Total	Total
	£000	£000
Ayrshire / Prestwick SQP Infrastructure Improvements	80	90
Barassie Rail Station Park & Ride Extension	75	0
Coylton Sustainable Transport Improvements	100	0
Total Category 1 Programme for South Ayrshire	255	90

	2019/20	2020/21
South Lanarkshire	Total	Total
	£000	£000
Bus Infrastructure Improvements QBC (various routes)	50	50
Bus Route Congestion Reduction Measures	250	250
Cambuslang Station Park & Ride	25	Note 1
Carstairs Park & Ride	150	0
National Strategic Cycle Routes	150	150
Route Action Plans (various routes)	300	300
Total Category 1 Programme for South Lanarkshire	925	750

	2019/20	2020/21
West Dunbartonshire	Total	Total
	£000	£000
A814 Congestion Reduction Measures	250	250
Bus Infrastructure Improvements	25	25
Cycle Route Improvements	40	0
Total Category 1 Programme for West Dunbartonshire	315	275
Local Authorities and Others Category 1 Programme	7,720	3,595
Total Category 1 Programme	70,397	26,052

Indicative Capital Programme 2019/20 and 2020/21 Category 2 Projects

	2019/20	2020/21
Bus Operations	Total	Total
	£000	£000
Buchanan Bus Station Improvements	250	250
Bus Stops and Shelters Upgrade Programme	500	500
Expansion of Real Time Bus Information	500	500
Improved Interchanges for Access to Healthcare	50	50
Purchase of Buses and Operational Vehicles	1,000	1,000
Total Category 2 Programme for Bus Operations	2,300	2,300

	2019/20	2020/21
Corporate	Total	Total
	£000	£000
	1	1
Corporate System Improvements	50	50
Corporate System Improvements Electronic Document Management System	50 200	50 Note 1

	2019/20	2020/21
Customer Standards	Total	Total
	£000	£000
Advertising Infrastructure	100	100
Total Category 2 Programme for Customer Standards	100	100

Indicative Capital Programme 2019/20 and 2020/21 Category 2 Projects

	2019/20	2020/21
Projects	Total	Total
	£000	£000
Carbon Management Programme	100	Note 1
Fastlink Western Approach	3,000	2,500
Smart & Integrated Ticketing	100	100
Transport Improvements to Support Low Emmission Zones	1,000	750
Total Category 2 Programme for Projects	4,200	3,350

	2019/20	2020/21
Subway	Total	Total
	£000	£000
Subway Infrastructure		
Infrastructure Asset Renewal	500	500
Tunnel & Infrastructure Works	1,395	1,000
Subway Operations		
Broomloan Depot Improvements	250	Note 1
Maintenance Planning System Improvements	100	60
New and Enhanced Plant & Equipment	95	180
Queen Street Subway Interchange Improvements	50	50
Station Minor Works	100	100
Wheel / Rail Interface Improvements	20	20
Total Category 2 Programme for Subway	2,510	1,910

Category 2 Programme	9,360	7,710

Indicative Capital Programme 2019/20 and 2020/21 Category 2 Projects – Local Authorities and Others

	2019/20	2020/21
Argyll and Bute	Total	Total
	£000	£000
Cardross Park & Ride	200	0
Total Category 2 Programme for Argyll and Bute	200	0

East Ayrshire	2019/20 Total £000	2020/21 Total £000
A76 Corridor Multi-Modal Corridor Improvements	100	100
Bellfield Interchange Improvements	50	Note 1
Fenwick Public Transport Improvements	100	100
Kilmarnock Bus Park & Ride	100	50
Kilmarnock Town Centre Cycle Network	100	100
Make It Kilmarnock Sustainable Transport Improvements	100	Note 1
Total Category 2 Programme for East Ayrshire	550	350

	2019/20	2020/21
East Dunbartonshire	Total	Total
	£000	£000
Bishopbriggs Town Centre Accessibility Improvements	150	0
Lennoxtown Accessibility Improvements	70	0
Total Category 2 Programme for East Dunbartonshire	220	0

	2019/20	2020/21
Glasgow	Total	Total
	£000	£000
Hope Street / Renfield Street Area Bus Stop Improvements	500	0
Total Category 2 Programme for Glasgow	500	0

	2019/20	2020/21
Inverclyde	Total	Total
	£000	£000
Greenock Town Centre Improvements	250	250
Total Category 2 Programme for Inverciyde	250	250

Indicative Capital Programme 2019/20 and 2020/21 Category 2 Projects – Local Authorities and Others

North Ayrshire	2019/20 Total £000	2020/21 Total £000
A841 Brodick to Lochranza Ferry Link Upgrade	200	0
B714 Route Improvements	300	300
Kilwinning Community Links	75	75
Largs Active Travel Projects	75	75
Three Towns Community Links	75	75
Walking and Cycling Improvements (Fairlie)	150	150
Total Category 2 Programme for North Ayrshire	875	675

	2019/20	2020/21
North Lanarkshire	Total	Total
	£000	£000
A73 Carlisle Road Junction Improvements	210	0
Airdrie Sustainable Transport Programme	150	100
Bellshill Station Park & Ride Extension	150	0
Central Way Cumbernauld Bus Hub	400	400
Coatbridge Bus Hub	100	75
Coatbridge Sustainable Transport Programme	150	100
Improved Access to Drumgelloch Station	65	0
Motherwell Station / Interchange Improvements	500	500
Total Category 2 Programme for North Lanarkshire	1,725	1,175

	2019/20	2020/21
Renfrewshire	Total	Total
	£000	£000
Bishopton to Glasgow Airport Cycle Network	100	Note 1
Total Category 2 Programme for Renfrewshire	100	0

Indicative Capital Programme 2019/20 and 2020/21 Category 2 Projects – Local Authorities and Others

	2019/20	2020/21
South Ayrshire	Total	Total
	£000	£000
Access to Ayr Station	250	250
Dunure to Fisherton Accessibility Improvements	100	0
Total Category 2 Programme for South Ayrshire	350	250

	2019/20	2020/21
South Lanarkshire	Total	Total
	£000	£000
Cambuslang Station Park & Ride	0	350
Hamilton West Park & Ride	250	0
Total Category 2 Programme for South Lanarkshire	250	350

	2019/20	2020/21
West Dunbartonshire	Total	Total
	£000	£000
Balloch Station Park & Ride	200	0
Bus Route Signal Upgrades (A814 Duntocher Road)	180	0
Total Category 2 Programme for West Dunbartonshire	380	0

Local Authorities and Others Category 2 Programme	5,400	3,050
Total Category 2 Programme	14,760	10,760

Note 1 – Future years under development.

Notes

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